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ANNOTATED AGENDA

**20th Annual Meeting of Senior Budget Officials
Paris, 3-4 June 1999**

Chairman: Mr. Joachim Schwarzer, Director of the Budget, Federal Republic of Germany

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**20th Annual Meeting of Senior Budget Officials
Paris, 3-4 June 1999**

AGENDA

Thursday, 3 June 1999

- 9:30 – 10:00 Opening Remarks by Chairman and Secretariat
- 10:00 – 12:30 **Budgeting Developments in Member countries (*)**
- 12:30 – 14:30 Luncheon for Heads of Delegations
- 14:30 – 16:15 **Budgeting in a Surplus Environment**
- 16:15 – 16:30 Coffee Break
- 16:30 – 18:00 **Fiscal Transparency Practices**
- 18:00 Cocktail

Friday, 4 June 1999

- 9:30 – 11:00 **Performance Management and Financial Management: How to Integrate Them?**
- 11:00 – 11:15 Coffee Break
- 11:15 – 12:45 **Budgeting and Management in Canada**
- 12:45 – 14:30 Lunch Break
- 14:30 – 15:00 **Measuring Public Sector Productivity**
- 15:00 – 16:00 Work Programme in Budgeting and Financial Management
- Framework for Budgeting and Management Country Reviews
 - Future Work Programme
- 16:00 – 16:30 Statement by the Chairman and Other Business

(*) A coffee break will be called during the session.

SUMMARY ANNOTATIONS

GENERAL

1. The Meeting will take place at OECD Headquarters, Château de la Muette which is located at 2 rue André-Pascal in the 16th arrondissement (district) of Paris. The meeting will commence promptly at 9.30 a.m. Please be advised that for security reasons, you will need to show your passport or national identity card in order to receive an OECD entry pass. Please allow 10-15 minutes to finish these security formalities.
2. The heads of delegations are invited to attend a luncheon hosted by the Secretariat on the first day of the meeting.
3. All delegates are invited to attend a cocktail hosted by the Secretariat at the conclusion of the first day of the meeting.

DOCUMENTATION

4. A list of documents distributed for the meeting is provided in the attachment to this Agenda. The Secretariat will prepare a separate Main Issues document which summarises the conclusion reached in each of the substantive papers and suggests a number of issues for discussion.

AGENDA ITEMS

Budgeting Developments in Member countries

5. This session is designed to communicate to delegates especially noteworthy budgeting developments in Member countries. The chairman will invite a limited number of countries to make a presentation on a specific budgeting development in their country that he believes to be of special interest to delegates at the meeting. Following each presentation, the chairman will open the floor and invite questions and discussion from delegates concerning the issues raised in the country presentation.

Budgeting in a Surplus Environment

6. A significant number of Member countries have moved (or are moving) from a situation of budget deficits to near balance or budget surplus. Budgetary rules have generally played an important role in achieving this transformation. Fiscal surpluses, however, pose new challenges for maintaining spending discipline as ministries and agencies may see the surpluses as a source of funds for new spending. This session is designed to highlight the different pressures on spending discipline in times of relative fiscal abundance and to generate awareness of the role that budgetary rules and other measures can make in restraining expenditure growth during “good times”.

Fiscal Transparency Practices

7. The working definition of fiscal transparency adopted for this session is *the public disclosure of all relevant fiscal information on a systematic and timely basis*. The Secretariat will highlight the results of the OECD questionnaire of Member countries’ practices in this area and the chairman will invite a limited number of delegates to make presentations of specific fiscal transparency practices in their respective countries. The session is designed to highlight the importance of fiscal transparency practices and the development of OECD best practice guidelines in this area.

Performance Management and Financial Management: How to Integrate Them?

8. Performance management and financial management have tended to operate in separate spheres in many Member countries with little interaction between them. This session gives delegates an opportunity to discuss the appropriate role of performance management in the resource allocation process. Delegates are invited to share national experiences in this field, to discuss the advantages and disadvantages of integrating performance management and financial management, and to identify the main obstacles to their integration.

Budgeting and Management in Canada

9. As inaugurated at last year’s meeting, one session at each annual meeting is devoted to an examination of budgeting and management practices in a single Member country. Canada is the focus of this year’s meeting. The session is designed to provide a comprehensive overview of the budgeting and management process in the country under examination and to offer an opportunity for delegates to comment on specific budgeting practices in the country under examination (“peer review”). The Netherlands and New Zealand have agreed to be the lead examiners for Canada.

Measuring Public Sector Productivity

10. An important objective of budgeting and management reforms has been to improve efficiency but measuring productivity in the general government sector is complex due to its non-market nature. A number of factors will however make productivity measurement more feasible in the near term, especially the more general use of output-based budgeting and management systems. This session is designed to give delegates an overview of “the state of the art” in this area and to highlight the prerequisite for output measures in the public sector in order to make productivity measurement feasible.

Work Programme in Budgeting and Financial Management

- Framework for Budgeting and Management Country Reviews
- Future Work Programme

11. Delegates are invited to review and endorse the framework for the budgeting and management country reviews and to consider and guide the Secretariat's work over the short and medium term. This provides an opportunity for delegates to identify emerging priority areas for future work, the nature of their interest in the subject and their willingness to participate in particular studies. A special section in the Main Issues document contains further information for the discussion of the Future Work Programme.

Statement by the Chairman

12. As is customary, the chairman will conclude the meeting by making a short statement drawing together the main issues discussed.

List of Documents

| | |
|--------------------|--|
| PUMA/SBO/A(99)1 | Annotated Agenda |
| PUMA/SBO(99)1 | Main Issues |
| PUMA/SBO(99)2 | The OECD Survey of Budgeting Developments Questionnaire |
| PUMA/SBO(99)2/ANN1 | The OECD Survey of Budgeting Developments Overview of Fiscal Transparency Practices |
| PUMA/SBO(99)2/ANN2 | The OECD Survey of Budgeting Developments Summary of Country Responses |
| PUMA/SBO(99)3 | Budgeting in a Surplus Environment |
| PUMA/SBO(99)4 | Performance Management and Financial Management: How to Integrate Them? |
| PUMA/SBO(99) 5 | Budgeting and Management in Canada |
| PUMA/SBO(99)6 | Measuring Public Sector Productivity |
| PUMA/SBO(99)7 | Framework for Budgeting and Management Country Reviews |

Attachment II

**Annual Meeting of Senior Budget Officials
Chairmen 1980-1999**

1980

Mr. Th. A. J. Meys
Director General of the Budget, Ministry of Finance, The Netherlands

1981

Mr. L. J. C. M. Le Blanc
Director General of the Budget, Ministry of Finance, The Netherlands

1982

No Meeting

1983-1984

Mr. Ian Castles
Secretary, Department of Finance, Australia

1985

Mr. Jean-Jacques Noreau
Deputy Secretary, Treasury Board Secretariat, Canada

1986

Mr. Alan Darling
Deputy Secretary, Treasury Board Secretariat, Canada

1987

Mr. Michel Prada
Director of the Budget, Ministry of Economy, Finance and Privatisation, France

1988

Mr. Daniel Bouton
Director of the Budget, Ministry of Economy, Finance and Privatisation, France

1989-1990

Ms. Inga-Britt Ahlenius
Director of the Budget, Ministry of Finance, Sweden

1991-1992

Mr. Sean Cromein
Secretary, Department of Finance, Ireland

1993-1994

Mr. Laurent de Ryck
Director of the Budget, Ministry of Finance, Belgium

1995-1997*

Mr. Barry Anderson
Assistant Director, Office of Management and Budget, United States

1997*

Mr. Paul Gray
Director, Budget and Public Finances, Her Majesty's Treasury, United Kingdom

1998

Mr. Hans Reckers
Director of the Budget, Ministry of Finance, Germany

1999

Mr. Joachim Schwarzer
Director of the Budget, Ministry of Finance, Germany

() Mr. Barry Anderson and Mr. Paul Gray Co-Chaired the 1997 Annual Meeting.*

1996 Ministerial Symposium

Chairman:
Ms. Alice Rivlin
Director, Office of Management and Budget, United States