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GOV/PGC/SBO/A(2006)3

Organisation de Coopération et de Développement Economiques
Organisation for Economic Co-operation and Development

30-Mar-2006

English - Or. English

**PUBLIC GOVERNANCE AND TERRITORIAL DEVELOPMENT DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE**

Working Party of Senior Budget Officials

**EXPERIENCES IN UTILISING PERFORMANCE INFORMATION IN BUDGET AND
MANAGEMENT PROCESSES**

PROVISIONAL AGENDA

3rd Annual Meeting of OECD Senior Budget Officials Network on Performance and Results

**OECD, Paris
2-3 May, 2006**

For further information or questions about the meeting please contact Teresa CURRISTINE:
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JT03206650

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NOTE FOR 3RD ANNUAL MEETING OF SENIOR BUDGET OFFICIALS (SBO) NETWORK ON PERFORMANCE AND RESULTS

3rd Annual Meeting of Network: Experiences in Utilising Performance Information in Budget and Management Processes.

1. For this meeting we have invited a small group of countries that have been working on utilising performance information in management and budgeting processes for a number of years to present their experiences to the network. In general, this meeting will examine how performance information is used in budgetary and management processes; what impact it has had on budgetary, managerial and political decision making and on performance itself; key challenges countries have encountered with this approach; the solutions that have been adopted to overcome these challenges; what has worked; what has not worked and what are the on-going problems.

2. Specifically it will seek to cover the following topics:

- **Description of different countries performance systems**, including the approaches and objectives used;
- **Measurement and assessment of results**, including the type of performance information developed; the extent of coverage; the problems with development of outputs and especially outcomes;
- **Integration of performance information into budget and management process**, including how is performance information used in the interaction between different participants in the budget process and also in management processes;
- **Linkage of performance information to budgeting decisions**, including if and how is it used in making decisions about resource allocations; and what incentives are in the system to use this information to improve efficiency and performance;
- **Reporting of performance information**, including is it reported to the public and to politicians in executive and legislature; and if and how it is used in decision making by politicians;
- **Key challenges encountered**, including technical, implementation, cultural, or political challenges;
- **Solutions adopted, including** what solutions have been adopted to address these challenges; and,
- **Lessons learned**: what has worked and what has not.

Objectives of this meeting

- To discuss individual countries experiences of developing and utilising performance information in budgeting and management processes.
- To share lesson learned from these countries experiences about what has worked and what has not with these reforms, and the limits of this approach.

3. A report will be published by the OECD based on country case studies provided for this meeting and the summary of country experiences with performance systems supplied for the next SBO meeting in Sydney on June 5-6. The discussions at both meetings will also be incorporated into the report.

Background

OECD Senior Budget Officials (SBO) Network on Performance and Results

4. The Senior Budget Officials (SBO) working party established performance-based budgeting and management as one of the key areas for SBO-related work over the next years. Accordingly, a network of experts on performance and results has been established to encourage the exchange of ideas among member countries and to gather information for its programme of work which examines the different approaches adopted by OECD member countries to performance-based budgeting and management. It aims to produce papers and reports that will provide practical guidance to countries on the opportunities and limitations of this approach.

Recent Activities and Outputs of the Network

5. The first meeting of the network examined the different issues involved in the development of performance information, including performance indicators/measures and evaluation and its use in decision making. This second meeting examined the challenges of implementing performance-based budgeting and management in OECD countries from the perspective of the different key institutional actors in the reform process. These key actors include the Ministry of Finance, spending ministries/agencies, politicians in the executive and the legislature, the National Audit Office, and the public.

Papers

6. The following papers have been presented to previous meetings of the network and subsequently published.

- *Governing for Performance: Lessons and Challenges*; OECD Journal on Budgeting Volume 5, no. 1
- *Using Performance Information for Budgeting and Management: Challenges, Lessons and Opportunities*
- *Performance Information in the Budget Process results of the OECD 2005 Questionnaire*, OECD Journal on Budgeting Volume 5, no. 1

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7. This meeting will examine individual countries experiences of using performance information in budgeting and management processes. Each country will give a presentation that will discuss: their use of performance information in their budgeting and management processes; the impact of performance information on budgetary, managerial, and political decision making, and on improving performance; the key challenges encountered; and the solutions adopted. In sum, countries such present what has worked; what has not worked with their approach and what they see are the outstanding issues.

8. Each session at the meeting will consist of one country presentation (15-20 minutes), followed by a short (5-10 minutes) commentary by another specific country on the presentation. The floor will then be open for discussion by all participants.

TUESDAY 2ND MAY 2006

- 9:30-9:45: Opening by Chair and Secretariat
- 9:45-12:15 **Morning Session 1: Country Cases the United Kingdom and the Netherlands**
10:45 – 11:15 Coffee break
- 12:15- 14:15 *Lunch*
- 14:15-17:45 **Afternoon Session 2: Country Cases: Australia, USA and Denmark**
16:15 – 16:45 Coffee break
- 17:45-20:00 Cocktail (all participants are invited)

WEDNESDAY 3RD MAY 2006

- 10:00-12:30 **Morning Session 3: Country Cases: Canada and Sweden**
11:00 – 11:30 Coffee break
- 12:30-14:30 *Lunch*
- 14:30-15:30 **Afternoon Session 4: Panel Discussion on the General Lessons Learned from Countries Experiences**
A 3 member panel (Teresa Curristine, OECD, Marc Robinson, IMF, Jonathan Breul, IBM Business Center) will discuss the key issues and lessons that have emerged from the country presentations and the discussions in the meeting. This will be followed by an open discussion.
- 15:30-16:00 **Session 5: Discussion of future OECD work in this area**
This session will address the future direction of OECD work in this area.
- 16:00 **Concluding remarks by the Secretariat**

MEETING INFORMATION

Participants

The participants at the meeting will be high-level government experts from OECD member countries.

Meeting location

The meeting will take place at OECD Headquarters which is located at 2, rue André-Pascal, in the 16th district of Paris. The closest metro station is “La Muette”.

Registration form

All participants need to complete the attached registration form and return it to the Secretariat ahead of the meeting.

Security

Please be advised that OECD Headquarters is a secure complex. Entry passes can only be issued to registered delegates and a passport or national identity card needs to be presented in order to receive an entry pass. Delegates will also be required to clear a security checkpoint for entry. Please allow 15 minutes to finish these security formalities.

Simultaneous translation

Simultaneous translation between English and French will be available at the meeting.



**3rd Annual Meeting of OECD Senior Budget Officials Network on
PERFORMANCE & RESULTS**

Paris, 2 & 3 May 2006

~~~ *REGISTRATION FORM* ~~~

NAME _____

First Name _____

JOB TITLE _____

ORGANISATION _____

MAILING ADDRESS _____

COUNTRY _____

TELEPHONE _____

FACSIMILE _____

E-MAIL ADDRESS _____

Please return the completed form to:

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