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DEVELOPMENT CO-OPERATION DIRECTORATE

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DRAFT PROGRAMME

**DAC DEVELOPMENT PARTNERSHIP FORUM: MANAGING FOR DEVELOPMENT RESULTS
AND AID EFFECTIVENESS**

11-12 December 2002

Declassified

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**DAC DEVELOPMENT PARTNERSHIP FORUM:
MANAGING FOR DEVELOPMENT RESULTS AND AID EFFECTIVENESS,
11 -12 DECEMBER 2002**

Introduction

1. It is vital for bilateral and multilateral donors to find synergies in pursuing their joint agenda of increasing aid effectiveness in the context of partner country efforts to improve development outcomes. This year, the Forum is being organised in collaboration with the World Bank. It will build on DAC work on results-based management and the Round Table on “Better Measuring, Monitoring and Managing for Results” held in Washington in June 2002, co-sponsored by the multilateral development banks in co-operation with the DAC. It will also draw on discussions on these topics in the Development Committee in September 2002.

Purpose of the Forum

2. The specific purposes of the Forum are:
- a. To consider results-oriented management approaches in the broader strategic context of the Millennium Development Goals and the increased priority given to aid effectiveness.
 - b. To discuss experiences with managing for development results at the operational level, both from a partner and donor perspective, and identify the key lessons learned so far.
 - c. To discuss linkages between management reform initiatives in the donor community and results-oriented public management reforms in partner countries.
 - d. To identify the implications for development management of the above.

Organisation

3. The meeting will last for 1½ days beginning with an informal dinner discussion for Heads of Delegations and invited developing country participants in the evening of 10 December. Formal meetings will subsequently start at 09.30 on 11 December and end at 13.00 on 12 December. A reception for all Forum participants will be held on 11 December. The Forum precedes the DAC Senior Level Meeting.

Documentation

4. A background paper has been prepared identifying some key issues for the panel discussions and to stimulate the discussion [DCD/DAC(2002)31].
5. DAC Members have been invited to submit short contributions highlighting their experience in making their respective organisations more results-oriented and their management system more results focused [see request for information DCD/DIR(2002)36]. Received contributions will be distributed to participants [Room document 1].

10th December 2002

19:30 Dinner hosted by the DAC Chair for Heads of Delegations and invited developing country participants¹

Dinner speaker: Eveline Herfkens, UN Secretary General Executive Co-ordinator for the Millennium Development Goals Campaign

11th December 2002

09:30 Welcome by Seiichi Kondo, Deputy-Secretary General, OECD

Session I. THE STRATEGIC CONTEXT

Chair: Jean Claude Faure, DAC Chair

This session will discuss results-oriented management in the strategic context of the MDGs, and in the development policy context of partners.

Outline of the meeting objectives, Michael Roeskau, Director, DCD

Presentations:

- MDGs: from results at the global level to the country level
 - Mr Jan Vandemoortele, Principal Adviser, UNDP
- The role of results management in the public sector
 - Mr Emmanuel Tumusiime-Mutebile, Governor, Bank of Uganda
- The results approach in the Millennium Challenge Account
 - Mr Clay Lowery, Deputy Assistant Secretary for International Debt, Development and Quantitative Policy Analysis, US Treasury

11:00 Coffee break (20 mins)

11:20 Questions and answers on the presentations followed by discussion

See also the background document [DCD/DAC(2002)31] and suggested issues for consideration

12:30 Lunch

1. Location: Maison des Arts et Metiers, 9 Bis Avenue d'Iena 75116 Paris

Session II. MANAGING FOR RESULTS AT THE OPERATIONAL LEVEL

Panel Sessions

The panel sessions, in the form of interactive discussions, will focus on experiences of both partners and donors in managing for results. The panels will include partner views and experiences with results-oriented management approaches incorporating aspects of measuring, monitoring and evaluation and associated capacity building.

Each panel will be composed of partners and donors and will be followed by a general discussion.

14:30

Panel 1: Making development agencies more results focused: key issues and experiences.

Chair: Mr Patrick Cronin, Assistant Administrator for Policy and Program Co-ordination, USAID

Panel members include:

- M. Jean Michel Severino, Chief Executive Officer, Agence Française de Développement
- Ms. Joanne Salop, Vice President, World Bank
- Mr Yoshihiko Kono, Senior Executive Director, Japan Bank for International Cooperation
- Ms Margaret Kakande, Head Poverty Monitoring and Analysis Unit, Ministry of Finance, Planning & Economic Development, Uganda

Among the issues to be addressed:

- What are the main challenges of making a development agency more results focussed?
- How does one operationalise a results focus at the country level?
- How can one reconcile the need for more precise measurements with administrative efficiency?

The background document further elaborates on the issues involved.

16:00

Coffee Break (20 mins)

16:20

Panel 2: Results management in the context of public sector reform in developing countries and improved development effectiveness.

Chair: Mr Roberto Abusada, Director, Instituto Peruano de Economía, Peru

Panel members include:

- Mr Mario Marcel, Director of the Budget, Chile
- Mr Paschal B. Assey, National Programme Coordinator, Poverty Eradication Initiatives Programme, Vice President's Office, Tanzania
- Dr Victor Wee, Senior Director of Macroeconomics and Evaluation Section, Prime Ministers' Department, Economic Planning Unit, Malaysia
- Mr Rob D. van den Berg, Chair of the DAC Working Party on Aid Evaluation and Director, Policy and Operations Evaluation Department, the Netherlands

Among the issues to be discussed in this panel:

- To what extent are improvements in the public sector in a country, especially a strengthened results focus, necessary for enhancing partnerships and achieving better development outcomes?
- How can reformers encourage political authorities to emphasise a results focus in the public sector reform process?
- Given the competing demands on government capacity, what attention should government pay to developing its capacity to gather and publish data for results assessment at all levels?
- How do partners go beyond measurement to use the results framework to strengthen their capacity for policy analysis, policy formulation, monitoring and evaluation and to inform the development of new/ successor strategies?

The background document [DCD/DAC(2002)31] further elaborates on the issues involved.

OECD experiences with results management in the public sector will also be highlighted, with participation from OECD's Public Governance and Territorial Development Directorate (GOV)².

18:30

Reception for Forum participants, Marshall Room, Chateau, OECD

2. Previously known as Public Management Service (PUMA).

12th December 2002

09:30

Session III. IMPLICATIONS FOR MANAGEMENT

Chair: Jean Claude Faure

- Linking the results agenda with development management reform initiatives, including the DAC Task Force on Donor Practices, by Richard Manning, Director-General, DfID.
- Two discussants will help launch the discussion: Mr Juan Facetti, Paraguay and a DAC Member.

Among the issues to be discussed:

- What needs to be done to ensure that results-based approaches are fully integrated into partners' poverty reductions strategies and donors' country assistance strategies?
- On the basis of the Forum discussions, what are the possible co-ordinated, individual, or collective actions needed for partners and development agencies to move ahead?

These issues are elaborated upon further on pages 15- 18 of the background document.

- Possible follow-up action presented by Michael Roeskau, Director, DCD.
- Conclusions by the Chair.