

**For Official Use**

**C/M(2015)21**

Organisation de Coopération et de Développement Économiques  
Organisation for Economic Co-operation and Development

**04-Dec-2015**

**English - Or. English**

**COUNCIL**

**Council**

**SUMMARY RECORD OF THE 1324th SESSION**

**held at the Château de la Muette, Paris,  
on Monday, 23 November 2015.**

**JT03387872**

**Complete document available on OLIS in its original format**

*This document and any map included herein are without prejudice to the status of or sovereignty over any territory, to the delimitation of international frontiers and boundaries and to the name of any territory, city or area.*



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**209. ADOPTION OF THE AGENDA**

THE COUNCIL

- a) noted the introductory remarks by the Chair, including his statement on the 13 November Paris attacks and their implications (see Annex I), the comments by Members of the Council and the replies by the Chair and the Secretariat;
- b) adopted the draft Agenda for its 1324<sup>th</sup> session [[C/A\(2015\)21](#) & [CORR1](#)].

**210. APPROVAL OF THE SUMMARY RECORDS OF THE 1317<sup>th</sup> AND 1323<sup>rd</sup> SESSIONS**

THE COUNCIL

approved the Summary Records of its 1317<sup>th</sup> and 1323<sup>rd</sup> sessions [[C/M\(2015\)14](#) & CORR1 & 2 and ADD1 & ADD2, and [C/M\(2015\)20](#)].

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**ITEMS 211-219 APPROVED WITHOUT DEBATE (“A POINTS”)**

**211. DRAFT RECOMMENDATION OF THE COUNCIL ON GOOD STATISTICAL PRACTICE**

THE COUNCIL

- a) noted document [C\(2015\)128](#) and its [CORR1](#);
- b) adopted the draft Recommendation of the Council on Good Statistical Practice as set out in the Annex I to document [C\(2015\)128](#) and agreed to its declassification;
- c) noted the relevance of the good practices contained in the draft Recommendation as a reference for the statistical work by the OECD;
- d) recalled that the participation of non-Members in OECD bodies is governed by the Resolution of the Council on Partnerships in OECD Bodies [[C\(2012\)100/FINAL](#)].

**212. INVENTORY OF OECD ENTITIES LOCATED OUTSIDE ITS HEADQUARTERS: 2015 UPDATE**

THE COUNCIL

- a) noted document [C\(2015\)116](#);
- b) invited the Secretary-General to provide the next update of the inventory of OECD entities located outside the Organisation's headquarters before the end of 2017.

**213. UPDATE ON THE PREPARATIONS FOR THE MEETING OF THE COMMITTEE FOR AGRICULTURE AT MINISTERIAL LEVEL**

THE COUNCIL

- a) noted document [C\(2015\)153](#);
- b) agreed that the meeting of the Committee for Agriculture at Ministerial level will take place on 7-8 April 2016;
- c) agreed to invite Argentina, Brazil, People's Republic of China, Colombia, Costa Rica, India, Indonesia, Kenya, Latvia, Lithuania, Malaysia, Philippines, Romania, Saudi Arabia, South Africa, Thailand and Viet Nam to participate in the Ministerial meeting;
- d) agreed to invite the United Nations Food and Agricultural Organization (FAO), World Trade Organization (WTO), Council of Europe, International Fund for Agricultural Development (IFAD), Association of Southeast Asian Nations (ASEAN), African Union's New Partnership for Africa's Development (NEPAD), Asia-Pacific Economic Cooperation (APEC) to participate as observers in the Ministerial meeting;
- e) agreed to invite representatives of the Business and Industry Advisory Committee to the OECD (BIAC), the Trade Union Advisory Committee to the OECD (TUAC) and the International Food Policy Research Institute (IFPRI) to participate as experts in the Ministerial meeting;
- f) agreed to return, at a future session, to the preparation of this Ministerial meeting on the basis of an update and further proposals by the Committee for Agriculture, in particular as regards the designation of the chairmanship, the draft agenda, the documentation to be prepared for the Ministerial meeting and the outcomes and other aspects associated with the organisation of the meeting.

**214. PRE-ACCESSION BUDGET FOR COLOMBIA**

THE COUNCIL

- a) noted document [C\(2015\)140](#);
- b) authorised the appropriations in 2016 for Pre-Accession as follows:  
Annex Budget – Pre-Accession  
Colombia pre-accession costs EUR 3 226 000;
- c) agreed that the estimates of income for the Financial Year 2016 shall be adjusted accordingly.

**215. PRE-ACCESSION BUDGET FOR LATVIA**

THE COUNCIL

- a) noted document [C\(2015\)141](#);
- b) authorised the appropriations in 2016 for Pre-Accession as follows:  
Annex Budget – Pre-Accession  
Latvia pre-accession costs EUR 1 323 000;
- c) agreed that the estimates of income for the Financial Year 2016 shall be adjusted accordingly.

**216. 2016 BUDGETS FOR PART II PROGRAMMES:  
INTERNATIONAL SERVICE FOR  
REMUNERATIONS AND PENSIONS (ISRP)**

THE COUNCIL

- a) noted document [C\(2015\)139](#);
- b) approved the carry-forward of 2014 Net Results in the amount of EUR 449 975.46, as follows:
  - i) EUR 190 654.49 will be used to partly finance the 2016 Budget, thereby reducing the compulsory contributions of the Co-ordinated Organisations on a *pro rata* basis;
  - ii) EUR 159 320.97 will be used to partly finance the 2017 Budget, thereby reducing the compulsory contributions of the Co-ordinated Organisations on a *pro rata* basis;
  - iii) EUR 100 000 will be placed in the reserve set up to fund the upgrade of the HR Access software and related applications in 2017;

- c) approved the estimates of income for the 2016 Budget of the Organisation, Part II, Fund 64 – International Service for Remunerations and Pensions, as set out in the Annex to document [C\(2015\)139](#) – as follows:

Fund 64 International Service for Remunerations and Pensions:

Co-ordinated Organisations contributions	EUR 2 204 918
Other contributions	EUR 3 217 644
Use of 2013 Net Results	EUR 159 760
Use of 2014 Net Results	EUR 190 655;

- d) approved the appropriations for the 2016 Budget of the Organisation, Part II, Fund 64 – International Service for Remunerations and Pensions, as set out in the Annex to document [C\(2015\)139](#) – as follows:

Fund 64 International Service for Remunerations and Pensions	EUR 5 772 977.
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**217. DRAFT DECISION OF THE COUNCIL  
APPROVING THE CARRY-FORWARD OF 2014  
SURPLUS PUBLICATIONS AND SUBSCRIPTIONS  
INCOME TO THE 2015 FINANCIAL YEAR OF THE  
PART II PROGRAMME OECD/ITF JOINT  
TRANSPORT RESEARCH CENTRE (JTRC)**

THE COUNCIL

- a) noted document [C\(2015\)82](#);
- b) adopted the draft Decision of the Council approving the carry-forward of EUR 11 605.52 of the 2014 surplus publications and subscriptions income of the Part II Programme OECD/ITF Joint Transport Research Centre to the 2015 Financial Year, as set out in the Annex to document [C\(2015\)82](#).

**218. DRAFT REVISED RESOLUTION OF THE  
COUNCIL ON PARTNERSHIPS IN OECD  
BODIES**

THE COUNCIL

- a) noted document [C\(2015\)152](#) and its [CORR1](#);
- b) adopted the draft Revised Resolution of the Council on Partnerships in OECD Bodies as set out in the Appendix to document [C\(2015\)152](#) and agreed to its declassification;
- c) requested that a review be undertaken of the Resolution and its implementation before 31 December 2018.

**219. PARTICIPATION PLAN OF THE TALIS GOVERNING BOARD**

THE COUNCIL

- a) noted document [C\(2015\)133](#) & [CORR1](#);
- b) agreed to invite Argentina, Brazil, Bulgaria, the People's Republic of China, Colombia, Costa Rica, Georgia, India, Indonesia, Latvia, Lithuania, Romania, Saudi Arabia, Singapore and South Africa to participate as members in the Programme for the Teaching and Learning International Survey (TALIS) as of 1 January 2016;
- c) approved the Participation Plan of the TALIS Governing Board, as set out in Annex I to document [C\(2015\)133](#), to become effective as of 1 January 2016;
- d) agreed to declassify the Participation Plan mentioned under b) in the format set out in paragraph 4 of document [C\(2015\)133](#) as of 1 January 2016.

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**220. DRAFT DECISION OF THE COUNCIL APPROVING THE CARRY-FORWARD OF KEUR 500 SURPLUS INCOME FROM 2014 TO THE FINANCIAL YEAR 2015 TO FINANCE OUTPUTS IN OECD BODIES AND TO INCREASE THE CLASS 3 COMPONENT OF THE CIBRF**

THE COUNCIL

- a) noted document [C\(2015\)136](#), in particular paragraph 5, the introductory remarks by the Secretariat, the comments by Belgium and the reply by the Secretary-General;
- b) adopted the draft Decision of the Council, approving the carry-forward of KEUR 325 of the 2014 Part I Surplus Income to the Financial year 2015 to contribute to the financing of outputs in the PWB 2015-16 related to productivity; education; migration; social inclusion; investment and global value chains; and inclusive growth; and the carry-forward of KEUR 175 to the Class 3 component of the Capital Investment Budget and Reserve Fund, as set out in the Annex to document [C\(2015\)136](#).

**221. PREPARATION OF THE MCM 2016: PROPOSED PARTICIPATION AND PRELIMINARY ISSUES**

THE COUNCIL

- a) noted document [C\(2015\)162](#), the introductory remarks by Chile, in its capacity as Chair of the 2016 MCM, and by the Secretary-General, the comments by Members of the Council and the replies by the Chair, as well as the [CORR1](#) to document [C\(2015\)162](#) prepared in the light of the discussion;

- b) agreed\* to invite Brazil, China, Colombia, Costa Rica, India, Indonesia, Latvia, Lithuania, and South Africa, to participate in all MCM sessions, except for any internal management session(s);
- c) agreed\* to invite the other Participants in the Trade Committee, namely Argentina and Hong Kong, China, to participate in the part of the MCM devoted to discussing trade issues;
- d) agreed\* also to invite the International Labour Organization (ILO), International Monetary Fund (IMF), United Nations Development Programme (UNDP), United Nations Trade and Development Conference (UNCTAD), United Nations Women (UNW), World Bank (WB) and World Trade Organization (WTO), to participate as observers in the MCM, except for any internal management session(s);
- e) agreed that consultations will take place with BIAC and TUAC prior to the start of the MCM and that representatives of BIAC and TUAC will be invited to attend the MCM as experts, except for any internal management session(s);
- f) agreed to return to the MCM preparations at its next session.

## **222. PROPOSAL FOR A MEETING OF THE MEMBERS OF THE COUNCIL ON THE 2030 AGENDA FOR SUSTAINABLE DEVELOPMENT**

### **THE COUNCIL**

- a) noted document [C\(2015\)155](#), and the introductory remarks by Deputy Secretary-General Frantz, the comments by Members of the Council and the replies by the Chair and the Secretariat;
- b) agreed that the meeting of the Members of the Council on Development on 19 January 2016 would focus on the 2030 Agenda for Sustainable Development;
- c) noted that the proposed agenda for the meeting of the Members of the Council on Development on 19 January 2016, as set out in paragraph 10, will be finalised in light of discussions;
- d) agreed to invite Colombia, Costa Rica, Latvia, Lithuania, Brazil, China, India, Indonesia and South Africa to participate in the meeting of the Members of the Council on Development on 19 January 2016;
- e) agreed to invite the non-OECD members of the Development Centre to participate in the meeting of the Members of the Council;
- f) agreed also to invite the United Nations Development Group, the International Monetary Fund, the World Bank, as well as the African Development Bank, the

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\*

Germany and the United States confirmed their agreement, given *ad referendum*, on 25 November.

Asian Development Bank, and the Inter-American Development Bank to participate as observers in the meeting of the Members of the Council;

- g) agreed to invite representatives from BIAC and TUAC to participate as experts in the meeting of the Members of the Council;
- h) noted that development experts could also be invited to the meeting of the Members of the Council to support discussions, under Rule 10 b) of the Rules of Procedures.

**223. HORIZONTAL PROJECTS: SECOND UPDATE 2015**

THE COUNCIL

- a) noted document [C\(2015\)156](#) and the introductory remarks by Deputy Secretary-General Kapferer, OECD Chief of Staff & Sherpa to the G20 Ramos and other members of the Secretariat as well as the oral progress report by the Dean on the Informal Group on Horizontal Projects;
- b) noted the comments by Members of the Council and the replies by the Chair and the OECD Chief of Staff & Sherpa to the G20 Ramos.

**224. MEDIUM-TERM ORIENTATIONS SURVEY FOR 2017-2018**

THE COUNCIL

- a) noted document [C\(2015\)149](#) and [C\(2015\)149/ADD1](#), and the introductory remarks by the Secretariat and the report by the Chair of the Budget Committee;
- b) noted the comments by Members of the Council and the replies by the Chair.

**225. INDICATIVE WORK PROGRAMME OF THE COUNCIL  
AND INDICATIVE DRAFT AGENDA FOR THE NEXT  
SESSION**

THE COUNCIL

- a) noted the indicative work programme of the Council and the draft agenda for the next session set out in Room Document No. 2 and the introductory remarks by the Chair;
- b) noted the comments by Members of the Council and the replies by the Chair.



**226. ACTIVITY REPORT, INCLUDING CONTRIBUTIONS OF THE ORGANISATION TO THE G20**

THE COUNCIL

**i) Report by the Secretary-General**

- a) noted the report by the Secretary-General and the additional information provided by Finland;
- b) noted the comments by other Members of the Council;

**ii) Contributions of the Organisation to the G20**

- c) noted the introductory remarks by the Secretary-General and the presentation by OECD Chief of Staff & Sherpa to the G20 Ramos of the G20 status report;
- d) noted the comments by Turkey in its capacity as outgoing Chair of the G20 and by other Members of the Council.

**227. FINAL PREPARATIONS FOR THE 2015 GSG**

THE COUNCIL

noted the introductory remarks by Denmark, on behalf of the GSG Chair-Designate [for reference, see also [GSG/A\(2015\)1/REV1](#) and [GSG\(2015\)1](#)] and the comments by the Chair.

**228. UPDATE BY THE CHAIR OF THE ERC ON GLOBAL RELATIONS**

THE COUNCIL

- a) noted the update by the Chair of the External Relations Committee, the comments by Members of the Council and the replies by the Secretariat;
- b) agreed to return to the issue of Global Relations at its 15 December session.

**229. PUBLICATION LAUNCH: HOW'S LIFE 2015 – MEASURING WELL-BEING**

THE COUNCIL

- a) noted the presentation by the Secretariat on the publication *How's Life? 2015 – Measuring Well-Being* launched on 13 October;
- b) noted the comments by Members of the Council and the replies by the Secretariat.

**230. OTHER BUSINESS**

THE COUNCIL

**i) Report on Missions of the Deputy Secretaries-General**

- a) noted the missions of the Deputy Secretaries-General since 23 October;

**ii) Update on Office Space**

- b) noted the update on Office Space by the Secretariat and the Chair;
- c) noted the comments by Members of the Council and the Chair;

**iii) DAF Leadership Recruitment**

- d) noted the update by the Secretary-General;

**iv) Senior Management Responsibilities**

- e) noted the presentation by the Secretary-General of the responsibilities among Senior Management, following the assumption of duty of Deputy Secretary-General Frantz in November;

**v) Next session**

- f) agreed to hold its next session on Monday, 14 and Tuesday, 15 December 2015.

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**DOCUMENTS APPROVED UNDER THE WRITTEN PROCEDURE**

The following conclusions were approved by the Council under the written procedure on 8 October 2015 [[CES/PE\(2015\)11](#)]:

**231. TRANSFER OF THE 2014 NET RESULT ON PUBLICATIONS REVENUE FOR THE PART II PROGRAMME: INTERNATIONAL ENERGY AGENCY (IEA) TO THE IEA “NET RESULT ON PUBLICATIONS” RESERVE**

THE COUNCIL

- a) noted document [C\(2015\)120](#);
- b) approved the transfer of the 2014 Net Result on Publications Revenue of the IEA Budget amounting to EUR 637 648.46 to the IEA “Net Result on Publications” Reserve, time bound to 31 December 2016.

on 3 November 2015 [[CES/PE\(2015\)13](#)]:

**232. APPOINTMENT OF A MEMBER OF THE ADVISORY  
COMMITTEE OF THE STAFF PROVIDENT FUND**

THE COUNCIL

- a) noted document [C\(2015\)137](#);
- b) agreed to appoint Mr. Pasi-Heikki Vaaranmaa (Finland) as member of the Advisory Committee of the Staff Provident Fund as from 3 November 2015, for a period of two years.

on 9 November 2015 [[CES/PE\(2015\)14](#)]:

**233. CENTRE FOR EDUCATIONAL RESEARCH AND  
INNOVATION: APPOINTMENT OF NATIONAL EXPERTS  
TO THE GOVERNING BOARD**

THE COUNCIL

- a) noted document [C\(2015\)106](#) and its ADD1;
- b) adopted the draft Resolution appointing national experts to the Governing Board of the Centre for Educational Research and Innovation set out in the Annex to document [C\(2015\)106](#).

## ANNEX I

### ADOPTION OF THE AGENDA

#### **Statement by the Secretary-General on the 13 November Paris Attacks**

“ Mesdames et Messieurs les Ambassadeurs,

Permettez-moi de commencer cette réunion du Conseil par quelques mots pour exprimer notre immense tristesse et notre douleur suite aux attentats du 13 novembre à Paris. D’Antalya, toutes mes pensées étaient tournées vers la France et les victimes, de 19 nationalités bien que la plupart françaises. Nous avons bien entendu immédiatement condamné les attentats et envoyé des messages de soutien au Président Hollande, au Premier Ministre Valls, à d’autres membres du Gouvernement, à la Maire de Paris Madame Hidalgo et à l’Ambassadeur Duquesne. Ma première priorité était cependant la sécurité du personnel de l’OCDE. J’ai eu le grand soulagement de savoir très vite que personne à l’OCDE ou dans les délégations, aucune famille, n’était affecté très directement par les attentats mais malheureusement quelques-uns y ont perdu des amis ou des connaissances.

Ces attentats, suite à ceux du mois de janvier, marquent malheureusement un nouveau tournant dans l’horreur. Mais ils nous soudent aussi, entre individus, et entre pays--tous les leaders l’ont clairement exprimé--pour lutter contre le terrorisme et les extrémismes religieux. Il est devenu prioritaire sur tous les agendas politiques de trouver les moyens, ensemble, d’assurer la sécurité des citoyens face au terrorisme. Et de faire en sorte que chacun, dans nos pays, se sente faire partie d’un Tout qui respecte les valeurs de nos démocraties.

Personne n’a aujourd’hui toutes les réponses à ce problème complexe, qui s’enracine dans l’histoire des relations internationales et des transitions démocratiques avortées, dans la marginalisation de certains pays ou de certains groupes au sein de nos pays, les difficultés de l’individu à trouver sa place dans un monde global, les échecs des politiques d’intégration, et les appels à la violence diffusés par les nouvelles technologies de l’information qui créent des liens entre les individus radicalisés et leur permettent de s’organiser.

Mais si les réponses ne sont aujourd’hui probablement que partielles, les pays ont clairement indiqué leur volonté d’avancer, et vite. L’OCDE mettra donc toutes ses ressources à la disposition de la communauté internationale dans ce but notamment dans les domaines des flux financiers et du commerce illicites, et de la lutte contre la corruption, afin de limiter les possibilités de financement des groupes terroristes. Nous continuerons à travailler aussi sur la gouvernance de la gestion des risques, les politiques d’immigration et d’intégration, l’éducation et notamment dès le plus jeune âge, le développement, les politiques sociales, les nouvelles technologies, le bien-être, et le genre. Il nous faudra approfondir nos travaux sur les compétences sociales et émotionnelles, et prendre en compte l’impact émotionnel de nos politiques publiques et leur effet sur l’attachement aux valeurs de nos pays. Lutter contre le terrorisme est une tâche complexe et difficile qui attend nos pays, et l’OCDE essaiera de se montrer à la hauteur de la priorité affichée par les gouvernements.

Let me now turn to our more local concern regarding the needed enhanced security measures at the OECD and start by updating you on what has been done so far.

Our senior management group reacted immediately after the attacks to ensure all risks were assessed and managed. The OECD’s Crisis Management Group (CMG) met twice during the weekend. In parallel, LEG and different areas of EXD, as well as from the IEA, met for several hours on Saturday, in liaison with local authorities and me and my team in Antalya.

Almost all staff were contacted that afternoon via a text message directing them to a special website outside the OECD network, to inform them of developments known at the time and to confirm the continuity of OECD operations. Delegations and individual OECD directors also contacted staff to check on their whereabouts. Advice was provided about support services within the OECD as well as local contact numbers. The Executive Director of the IEA Fatih Birol and myself decided to maintain the IEA Ministerial on 17-18 November.

I issued an invitation for staff to observe a minute of silence scheduled for noon the following day in all OECD locations. Let me thank here Ambassador Duquesne and Deputy Secretaries-General Kiviniemi, Frantz and Tamaki who spoke movingly of the pain we all felt and continue to feel.

During the weekend, the CMG identified the minimum urgent additional security measures to be taken as of early Monday morning – closure of all but essential entrances; access restrictions for people and vehicles at La Muette and checking of badges on the entry plaza; additional high quality security guards including dogs, at all our buildings (La Muette, Delta, Issy-les-Moulineaux). These measures were carried out and are still in place [at an extra cost of around 100K for one month].

We are in the process of reviewing additional security needs, including the presence of armed guards at la Muette and Boulogne and reinforced physical security measures around the la Muette site. Our security will be helped by the consolidation of our staff on two sites – la Muette and Boulogne. We are analysing the most cost effective way of proceeding with these security measures and will come back to you with concrete proposals once they are ready.

With this, Ambassadors, let me conclude by saying that we realise that we cannot continue working as if nothing had happened while our member governments are redefining their priorities. While protecting our staff and our sites, and within our mandate, the OECD will be responsive and help our countries face this daunting challenge.”

**ANNEX II**  
**LIST OF ROOM DOCUMENTS**

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For this session the following room documents were made available:

**FOR INFORMATION**

- Room Document No. 1 – MTO Results – Budget Committee Chair’s Message to Council
- Room Document No. 2 – Indicative work programme of the Council along with the indicative draft agenda for the next session
- Room Document No. 3 – G20 Status Report
- Room Document No. 4 – GSG 2015 – List of Confirmed Participants
- Room Document No. 5 – ERC Chair Report
- Room Document No. 6 – Report on the missions of the Deputy Secretaries-General since 23 October
- Room Document No. 7 – MCM 2016 – Save-the-Date Draft Letter
- Room Document No. 8 – Senior Management Responsibilities
- Room Document No. 9 – APEC Status Report
- Room Document No. 10 – NAEC – Next Steps
- Room Document No. 11 – NAEC Seminars Programme

## ANNEX III

## PRESENT

M./Mr. Gurría	Président / Chair
M./Mr. Hoffmann	Allemagne/Germany
M./Mr. Pontifex	Australie/Australia
Mme/Ms. Stubits-Weidinger	Autriche/Austria
M./Mr. Schittecatte	Belgique/Belgium
Mme/Ms. Meert	"
Mme/Ms. d'Auray	Canada
Mme/Ms. Thibault	"
Mme/Ms. Serrano	Chili/Chile
M./Mr. Petit-Laurent	"
M./Mr. Yoon	Corée/Korea
M./Mr. Yun	"
M./Mr. Holm	Danemark/Denmark
M./Mr. Wert	Espagne/Spain
M./Mr. Kokk	Estonie/Estonia
Mr. Yohannes	Etats-Unis/United States
M./Mr. Haas	"
M./Mr. Valen	
M./Mr. Salmimies	Finlande/Finland
M./Mr. Villemain	France
M./Mr. Krimpas	Grèce/Greece
Mme/Ms. Xynou	"
M./Mr. Cséfalvay	Hongrie/Hungary
M./Mr. Horváth	"
M./Mr. Forbes	Irlande/Ireland
M./Mr. Hutson	"
Mme/Ms. Ásgeirsdóttir	Islande/Iceland
M./Mr. Shama-Hacohen	Israël/Israel
M./Mr. Sosnitsky	"
M./Mr. Checchia	Italie/Italy
M./Mr. Kodama	Japon/Japan
Mme/Ms. Moes	Luxembourg
M./Mr. Perez-Jacome	Mexique/Mexico
M./Mr. Hernandez Basave	"
M./Mr. Myklebust	Norvège/Norway
M./Mr. Kember	Nouvelle-Zélande/New Zealand
Mme/Ms. Riley	"
M./Mr. van Hulst	Pays-Bas/Netherlands
M./Mr. Wiśniewski	Pologne/Poland
M./Mr. Zadruzynski	"
M./Mr. Pinheiro	Portugal
M./Mr. Tomas	République slovaque/Slovak Republic
Mme/Ms. Brezanova	"
M./Mr. Rozsypal	République tchèque/Czech Republic
M./Mr. Strouhal	"
M./Mr. Bridge	Royaume Uni/United Kingdom

M./Mr. Price	"
M./Mr. Norris	"
M./Mr. Vodnik	Slovénie/Slovenia
Mme/Ms. Markovic	Suède/Sweden
Mme/Ms. Swärd-Capra	"
M./Mr. Lehner	Suisse/Switzerland
M./Mr. Jeanneret	"
M./Mr. Rende	Turquie/Turkey
Mme/Ms. Savas-Suca	"
Mme/Ms. Spatolisano	Union européenne/European Union
M./Mr. Pierros	"
Mme/Ms. Ramos	Directrice de Cabinet et Sherpa de l'OCDE pour le G20/OECD Chief of Staff and G20 Sherpa
Mme/Ms. Kiviniemi	Secrétaire générale adjointe/ Deputy Secretary-General
M./Mr. Kapferer	Secrétaire général adjoint/ Deputy Secretary-General
M./Mr. Frantz	Secrétaire général adjoint/ Deputy Secretary-General
M./Mr. Rottier	Directeur Exécutif/Executive Director, EXD
M./Mr. van Haute	Directeur/Director, SGE/CES
M./Mr. Bonucci	Directeur/Director, SGE/LEG
M./Mr. Pezzini	Directeur/Director, DEV; Directeur ad interim/Director ad interim, DCD
Mme/Ms. Durand	Directrice/Director, STD
M./Mr. Ruggiero	Chef de service/Head of Service, EXD/PBF
Mme/Ms. Mesnard	Co-ordinatrice NAEC/ NAEC Co-ordinator, SGE
M./Mr. Baron	Coordinateur de APT/Projet Coordinator ATP, SGE ; Conseiller principal/Principal Advisor, SGE/RSD
Mme/Ms. Kamal-Chaoui	Conseillère principale/Senior Advisor, SGE