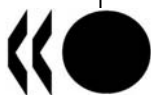


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C(2010)20



Organisation de Coopération et de Développement Économiques
Organisation for Economic Co-operation and Development

10-Feb-2010

English, French

COUNCIL

Council

SECOND ANNUAL REPORT OF THE EVALUATION COMMITTEE TO THE COUNCIL

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Executive Summary

1. In-depth Evaluation (IDE) process entered its fourth full year of operation in 2009 during which three evaluation reports and four monitoring reports were completed. Two of the evaluations contained proposals from the Evaluation Committee for significant changes to the Organisation's committee structure in the area of regulatory policy. After long discussions in the Executive Committee, these proposals were agreed by Council and are now in the process of being implemented.

2. The Evaluation Committee has also been responding to increasing demands for products outside its work programme. At the request of the Executive Committee, it has launched a study of good committee practices which builds upon the results of IDEs completed up to 2009. The results of this exercise are due early in 2010. It has also responded positively to requests from Part II programmes to be the object of an In-depth Evaluation and as a result PISA is now being evaluated, while a slot has been reserved in 2011 for an IDE of the Development Centre.

3. In a more forward looking perspective, the Evaluation Committee will be embarking on a process to determine what the In-depth Evaluation process will look like after the current cycle is completed. Consequently, reflections will take place in 2010 on how the IDE process and its links to Programme Implementation Reporting (PIR) could be reinforced. In anticipation of possible future changes, the Committee has already taken steps to streamline its own processes.

Introduction

4. The In-depth Evaluation mechanism has been operational since September 2005 and has to date reviewed the work of eighteen substantive committees and two Part II Programmes. It is implemented under the responsibility of the Evaluation Committee, which since its inception as the Evaluation Sub-group, has primarily reported to Council via the Executive Committee.¹

5. The first annual report of the Evaluation Committee was presented to Council in at its 1190th Session on 26 February 2009.² This second report presents an overview of the results of IDEs completed and progress accomplished in implementing recommendations in 2009. Key issues arising are then discussed before the work programme of the Evaluation Committee for 2010 is presented. Annexed to the present report is a succinct explanation of the In-depth Evaluation approach and process, and a list of all related documents available on OLIS.

1 Products delivered in 2009

6. In the course of the year, three evaluations were completed, all of which concern the activities within Cluster 4 related to the Organisation's strategic objective of *Enhancing Public and Private Sector Governance* :

- Steering Group on Corporate Governance (SGCG) ;
- Public Governance Committee (PGC) ;

1. Up to the end of 2009, the following ambassadors have been members of the Evaluation Committee and/or its predecessor body: Mr. Ballesterio (Spain); Mr. Boer (Netherlands); Mr. Ferro Rodrigues (Portugal); Mr. Garcia-Lopez (Mexico); Mr. Gottfried (Hungary); Mr. Hoornaert (Belgium); Mr. Katajima (Japan); Ms. Kotová (Slovak Republic); Mr. Lapointe (Canada); Mr. Martin (Switzerland); and Ms. Storm (Norway).

2. C(2009)20.

- Group on Regulatory Policy (GRP).

7. As part of the follow-up of In-depth Evaluations completed in 2007 and 2008, the Evaluation Committee delivered four monitoring reports presenting the state of implementation of recommendations :

- Development Assistance Committee (DAC) ;
- Committee for Agriculture (COAG) along with the OECD Agricultural Codes and Schemes for International Trade and the Co-operative Research Programme: Biological Resource Management for Sustainable Agricultural Systems.

8. The aforementioned reports were presented to the Executive Committee and subsequently transmitted to Council as “A” Points.

2 Ongoing work in 2009

9. Seven evaluations were launched in 2009 and are currently ongoing :

- Investment Committee, including the Working Group on Bribery in International Business Transactions ;³
- Committee for Information, Computers and Communication Policy (ICCP) ;
- Programme for International Student Assessment (PISA) ;
- Employment and Social Affairs Committee (ELSAC) ;
- Education Policy Committee (EDPC) and the Centre for Educational Research and Innovation (CERI) ;
- Territorial Development Policy Committee (TDPC).

10. In addition, a good practice study, using as a starting point the first twelve IDE reports, was also launched in 2009. The monitoring of the implementation of evaluation recommendations by the Trade Committee has been ongoing in 2009.

Main substantive findings of evaluations in 2009

11. An overview of evaluation results is provided in the table below and developed in the remainder of this section. The definition and interpretation of the evaluation criteria of relevance, effectiveness and efficiency can be found in Annex I.

3 . The Working Group on Bribery is a sub-body of the Investment Committee. However, its mandate is derived from the OECD Anti-bribery Convention and it functions independently of its parent committee.

Name of Committee	Evaluation Criteria and Assessment			Observations
	Relevance	Effective-ness	Efficiency	
Steering group on Corporate Governance	High	High to Very high	High to Very High	A very strong performance by a body focusing on addressing international concerns in an important policy area. The work of the Steering Group has been efficiently implemented and policy impact widespread within the OECD. Impact has also been achieved beyond the OECD, thanks to both the Steering Group's own Global Relations activities and the use of the <i>OECD Principles</i> by other international bodies.
Public Governance Committee	High	Medium to High	Medium to High	The Committee has been producing good quality work in a policy area where there has recently been resurgence of interest among Members. However, difficulties in communication and co-ordination among the different policy communities within the Committee and its substructure contributed to lowering its efficiency. Furthermore, the Committee's work has lacked visibility with the result that its potential for impact has been diminished.
Group on Regulatory Policy	Medium	Medium	Medium	The Group on Regulatory Policy has not succeeded in fulfilling its mandate, which requires it to provide a structure for high-level disciplinary dialogue between the regulatory, trade and competition policy communities on the subject of regulatory reform. It has instead functioned essentially as an extension of one of its constituent bodies, the Working Party on Regulatory Management and Reform. Its work has, however, been relevant, of high quality and effective from the perspective of the regulatory policy community.

12. The In-depth Evaluations of the Steering Group on Corporate Governance, the Public Governance Committee and the Group on Regulatory policy covered the period as of 2002 to 2008 with regard to their functioning, and 2002 to 2006 in the case of the policy impacts of their work.

2.1 *Steering Group on Corporate Governance*

13. The extent to which the work programme and policy objectives of the Steering Group on Corporate Governance have been relevant to the needs of policymakers was assessed as high by the Evaluation Committee. Its performance in terms of how effectively it is achieving its objectives and how efficiently it has been functioning was assessed as high to very high.

14. The work of the Steering Group on Corporate Governance has generated increasing interest among Members and is targeted at addressing issues of importance with respect to their policymaking needs. This interest extends beyond the OECD and manifests itself at the level of other international organisations working in the area of corporate governance.

15. The Steering Group has performed very strongly in terms of both the relationship between the quality of its work and its resources, and the way in which it functions. Of particular note is its capacity to integrate emerging issues into its agenda through a fast-tracking mechanism.

16. The impact of the Steering Group's work has been widespread across OECD Members, and extends to a wide range of non-Members thanks to its Global Relations activities and the use of the *OECD Principles on Corporate Governance* in particular by other international bodies. Furthermore, against the backdrop of the financial and economic crisis, it has decided to strengthen its focus on monitoring the implementation of corporate governance initiatives in Member countries.

17. In the light of the evaluation results, three recommendations addressed to the Steering Group, were drawn up by the Evaluation Committee and subsequently approved by Council, relating to mandates, committee structure and horizontal working.

2.2 *Public Governance Committee*

18. The extent to which the work programme and policy objectives of the Public Governance Committee have been relevant to the needs of policymakers was assessed as high by the Evaluation Committee. The performance of the Committee in terms of its impacts and achievement of its objectives (effectiveness) and its efficiency were rated medium to high.

19. The results of the evaluation indicate that there has recently been resurgence of overall interest among Members in work on public governance and the policy objectives of the Committee resonate strongly with their needs. However, falling participation from Members' capitals in two of its sub-bodies suggests that this resurgence does not necessarily concern all areas of the Committee's work.

20. While efforts have been made to improve various aspects of how the Committee functions and it has generally been producing good quality work, difficulties have arisen in ensuring communication and co-ordination among the different policy communities within the Committee structure. Amongst other things, this has had repercussions for the parent body's capacity to appropriate its work programme and oversee its implementation.

21. The policy impact of the Committee's work appears to be widespread among Members and is likely to give rise to long-lasting policy changes, though the full potential for impact of the work is probably not being realised due to there being no real effort to package and disseminate its products to end-users.

22. As a result of the evaluation, seven recommendations were proposed by the Evaluation Committee and approved by Council, many of which converge around a need for the PGC to make a thorough assessment of the continued relevance of much its current substructure and to improve the functioning of the Committee as a whole.

2.3 *Group on Regulatory Policy*

23. The extent to which the work programme and policy objectives of the Group on Regulatory Policy have been relevant to the needs of its three policy communities was assessed as medium by the Evaluation Committee, as was its performance in terms of impacts and achievement of objectives and the degree to which it is functioning efficiently.

24. The evaluation found that the Group was not fulfilling its mandate as a platform for high-level, multi-disciplinary policy dialogue on regulatory reform, though it has been producing work of high quality.

25. While the Group was succeeding in having an impact for policymakers directly concerned with regulatory policy, its work was not benefiting from a strong enough involvement of the competition and trade policy communities which would have ensured greater policy coherence and more widespread policy impact.

26. Consequently, the Evaluation Committee concluded that the Group should be abolished and that PGC's Working Group on Regulatory Management and Reform should be transformed into a Level I Committee with a mandate including work previously conducted by the Group on Regulatory Policy. Two recommendations were also made, one of which is key to the success of the new Committee in that it aims to ensure of the fullest possible involvement of interested policy communities in the programming and conducting of the OECD's work on regulatory policy.

3 Progress in implementing recommendations

27. In 2009, the Evaluation Committee monitored the implementation of recommendations by two committees and two Part II Programmes. The results of these exercises were presented to the Executive Committee and transmitted to Council as “A” Points.

3.1 Development Assistance Committee

28. The results of the evaluation showed that the Development Assistance Committee (DAC) had performed relatively well, though its Network on Poverty Reduction had been consistently weaker across all the evaluation criteria than the rest of the Committee. Six recommendations addressed to the DAC were consequently approved by Council.

29. As a result of discussions at the Executive Committee meeting of 19 December 2008 on an initial version of the report presenting progress in implementing the recommendations, the DAC was invited to review the self-assessment template used as a basis for the exercise at its meeting of January 2009 and revise it as necessary. The Executive Committee examined an updated version of the report on 4 March 2009.

30. The results of the monitoring exercise indicated that actions relative to all of the recommendations were underway, with two sets of time-limited actions to be completed in 2009, i.e. the reflection exercise (Recommendations N°1) and the drawing of lessons from the evaluation of the Paris Declaration (Recommendation N°6). Other recommendations concern actions of a longer term and mainly ongoing nature, notably concerning :

- the introduction of a number of initiatives to improve the co-ordination of its sub-bodies and to facilitate the assessment of their continued relevance, including actions relating to programming and reporting on the work of the sub-bodies, their review and management (Recommendation N°2) ;
- the strengthening of horizontal working, with actions amongst other things touching upon collaboration in the framework of various Global Forums, and efforts made during the programming process to ensure that policy coherence is systematically taken into account (Recommendation N°3) ;
- steps being taken to ensure balance in the involvement of a wide range of different actors (partner countries, other international organisations, private sector actors and funds, NGO , etc.) and to avoid duplication with other international organisations arising from institutional changes (Recommendations N°4) ,
- initiatives to harmonise and rationalise data and to enhance users’ access to databases in the area of statistics (Recommendation N°5).

31. In the light of the reflection exercise, which is intended to feed into the revision of the Committee's mandate and also has links to the implementation of other recommendations, monitoring by the Evaluation Committee has been prolonged. Consequently, a re-examination of progress made by the DAC will take place by the end of 2010, the date by which a revised mandate has to be presented to Council.

3.2 *Committee for Agriculture*

32. The performance of the Committee for Agriculture (COAG) was evaluated as being relatively robust overall, though less so than might be expected for a major OECD body. Four recommendations addressed to the COAG were consequently approved by Council. In the discussion in the Executive Committee, and in subsequent written statements from three Members, the need for the OECD's work on agriculture to continue to tackle politically sensitive issues was emphasised.⁴

33. An action plan in response to the recommendations was developed by the Committee and presented by the Secretariat to the Evaluation Committee in March 2009. The Secretariat subsequently submitted a report to the Evaluation Committee on progress in implementing the plan which was examined by the Executive Committee on 22 July 2009. The report indicated that ongoing actions were being implemented with respect to all four recommendations, in particular :

- the establishment of an advisory group open to all delegates to plan and prepare for its spring 2010 meeting at Ministerial level, which is being focused on the challenges governments will face in the future and identify the policy issues arising out of them in the different national policy contexts, while efforts are continuing to develop and improve models and other analytical tools in order for these to remain of high quality and reliable for economic and policy analysis (Recommendation N°1) ;
- in the area of guidance of work and co-ordination within the Committee structure as well as substance discussions on priority issues, Chairs of its subsidiary bodies, including Joint Working Parties, are being regularly invited to meetings to report on work progress and difficulties encountered, while the number and frequency of items on the COAG meeting agendas dealing with substantive issues is being increased (Recommendation N°2) ;
- with respect to horizontal working, in the form of bureau level interactions with the Environmental Policy Committee, Trade Committee and Territorial Development Policy Committee to search for ways to develop and enhance interactions, and through the opportunities provided by the merger of the Trade and Agriculture Directorates (Recommendation N°3) ;
- in the area of global relations, via the Chair of its Global Forum, including updates on the preparation these events and feedback on their outcomes, in particular the policy impacts of insights generated for non-Member economies (Recommendation N°4).

34. The monitoring process has been prolonged in order to examine the full implementation of the recommendations after the February 2010 meeting of the Committee at Ministerial level.

3.3 *OECD Agricultural Codes and Schemes for International Trade*

35. The OECD Codes and Schemes performed very strongly overall, with the exception of the Scheme for the Certification of Forest Reproductive Material Moving in International Trade, which was

4 . CE/M(2008)29, Annex I.

significantly and consistently weaker than the other three Programme components. This result gave rise to two recommendations.

36. An action plan in response to the recommendations was developed and presented by the Secretariat to the Evaluation Committee in March 2009. The Secretariat subsequently submitted a report to the Evaluation Committee on progress in implementing the plan which was presented to the Executive Committee on 22 July 2009. This report indicated that actions to implement the recommendations would be completed by the start of November 2009. In this context :

- an *ad hoc* working group has been established, composed of one member from each of the four programmes and has drawn up a priority list of actions to improve working methods, while a draft paper summarising the possible range of good practices has been prepared by the Secretariat the working group (Recommendation N°1) ;
- the Forest Seed and Plant Scheme has used the results of the evaluation as an input into a revised strategic plan (Recommendation N°2).

3.4 Co-operative Research Programme: Biological Resource Management for Sustainable Agricultural Systems (CRP)

37. The results of the evaluation of the CRP indicated that the programme had not sufficiently adjusted towards a stronger focus on providing a contribution to policymaking that was announced in its 2005 mandate. Seven recommendations were consequently addressed to the Programme, some of which also concerned the Committee for Agriculture.

38. An action plan in response to the recommendations was developed and presented by the Secretariat to the Evaluation Committee in March 2009. The Secretariat subsequently submitted a report to the Evaluation Committee on progress in implementing the plan which was presented to the Executive Committee on 22 July 2009. This report indicated that actions to implement four of the recommendations were either completed or would be completed by the end of 2009, notably

- increased emphasis on funding conferences and workshops that engage key policymakers and established scientists on priority issues of international concern (Recommendation N°1) ;
- strengthened governance arrangements and communication channels between the Programme's Governing Board and its Management Committee, which was to be replaced by Scientific Advisory Body at the end of 2009, and in which delegates are limited to a five-year term of office (Recommendation N°4) ;
- reduced funding and a reorganisation of the fellowships dimension of the programme to emphasise longer duration fellowships and differentiating between junior fellowships to support networking and senior fellowships to promote multi-disciplinary research, (Recommendation N°2 and N°6) ;
- requiring applicants for funding to indicate how their project would benefit society and influence policymakers, and the introduction of "plain language" summaries and annual syntheses to communicate the results of the Programme's work to non-scientific audiences (Recommendation N°7).

39. In the case of three recommendations, these were being implemented through a combination of ongoing and time-limited actions that are to a large extent cross-cutting in nature:

- mobilisation of inputs from COAG and COFI into discussions on the Programme's strategic direction, with COAG reviewing its revised mandate prior to it being submitted to Council for renewal in 2009 (Recommendation N°1) ;
- participation of CRP Chair in COAG plenary sessions and Bureau meetings and the holding of joint COAG/CRP plenary sessions, bureau meetings and conferences (Recommendations N°1 and N°3) ;
- targeting of projects for funding which are of high policy relevance for agriculture and fisheries policymakers and the channelling of information on CRP activities back to COAG delegates (Recommendations N°3 and N°5) ;
- increased emphasis in conference summaries on policy lessons and the assessment ex post of the policy relevance of events (Recommendation N°5).

4 Key issues arising in 2009

40. The year has largely been one where the Evaluation Committee has been strongly focused on advancing a heavy work programme that, as previously indicated, includes projects additional to its core focus on committee evaluation. Against this backdrop, there are three issues of note :

- the number of Evaluation Committee meetings (up to four per month) was proving logistically difficult to manage for the Ambassadors and Secretariat alike ;
- recourse to video and teleconferencing facilities was not optimising the exchanges that take place between the Evaluation Committee and committee bureaus when they discuss and validate IDE terms of reference and draft final reports ;
- there is an emerging demand from Part II programmes to participate in a credible evaluation process and a willingness to pay for it.

41. In the case of meetings, a decision was taken to streamline the Evaluation Committee's work programme. The aim is to maintain the same level of oversight with respect to the IDE process, but to meet once a month on average on the basis of a more consolidated agenda than in the past. At the same time, it was decided that meetings with committee bureaus would be held face-to-face in Paris.

42. Demand from Part II programmes to come within the IDE mechanism includes the previously mentioned case of PISA. A request was also received from the Development Centre and a slot has been reserved for the evaluation of this body in 2011.

43. The Evaluation Committee also provided a contribution to the deliberations of the Working Party on Priorities, inviting the Chair to one of its meetings and providing a written submission.

44. Last but not least, on the basis of the results of two IDEs the Evaluation Committee proposed a major committee restructuring exercise in the area of regulatory policy. After lengthy discussions in the Executive Committee the decision was taken by Council to abolish the Group on Regulatory Policy and to transform the Working Party on Regulatory Management and Reform into a Level I Committee.

5 Activities and deliverables for 2010

45. This year will see the delivery of seven evaluation reports by the Evaluation Committee, all of which will result from exercises launched in 2009:

- Investment Committee, including the Working Group on Bribery in International Business Transactions ;
- Committee for Information, Computers and Communication Policy (ICCP) ;
- Employment and Social Affairs Committee (ELSAC) ;
- Territorial Development Policy Committee (TDPC) ;
- Education Policy Committee (EDPC) and the Centre for Educational Research and Innovation (CERI) ;
- Programme for International Student Assessment (PISA).

46. The review of good committee practices will also be the object of a report in 2010.

47. The Investment Committee⁵ and ICCP evaluations, which would have reported in 2009, have been rescheduled for completion in 2010 so as to allow the Evaluation Committee to hold face-to-face meetings with the committee bureaus.

48. With respect to the implementation of recommendations, the following bodies will be the object of monitoring in the coming year :

- Steering Group on Corporate Governance (SGCG) ;
- Public Governance Committee (PGC) ;
- Committee for Agriculture (COAG).

49. Other follow-up actions in which the Council is directly involved in 2010 in the framework of the In-depth Evaluation process are dialogues with the Chairs of evaluated committees, provisionally the Development Assistance Committee and the Public Governance Committee. These sessions will provide amongst other things the opportunity to scrutinise the implementation of evaluation recommendations.

5 . In the case of the IDE of the Investment Committee, the decision was taken to evaluate the Working Group on Bribery in International Business Transactions as a separate, but parallel, exercise. This includes producing a standalone report that will be validated by the Working Group's Management Group. Both reports will be however be presented to the Executive Committee as a single item.

50. The final round of IDEs will also be launched in covering the following committees:⁶

- Environmental Policy Committee (EPOC) including the Chemicals Committee ;
- Committee on Fiscal Affairs (CFA) ;
- Economic and Development Review Committee (EDRC) ;
- Economic Policy Committee (EPC).

51. Due to the limited resources available in 2010, the completion of these evaluations is expected in 2011. However, in anticipation of the completion of the first cycle of IDEs, the Evaluation Committee will present a proposal for how to take forward the process from 2011 onwards. In the light of the first five years of experience, the aim will be to build on the achievements of the 2005-10 period so as to ensure that IDE continues to respond to the Organisation's need for evaluative information.

6. Proposed Action

52. In the light of the preceding, the Council is invited to adopt the following draft conclusions :

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noted document C(2010)20.

6 . In total, twenty-four committees will then have been through the IDE process. It was decided by the then Evaluation Sub-group that the Committee on Statistics would not figure in the first round of IDEs due to it only being created *ex nihilo* in 2004.

ANNEX I

THE IN-DEPTH EVALUATION APPROACH AND PROCESS

The broad principles established by Council in 2004⁷ require that the In-depth Evaluation mechanism be geared to ensuring that evaluations are as objective, rigorous and credible as possible, which requires amongst other things the collection and analysis of relevant and verifiable information.

Consequently, evaluations make use of multiple data sources as inputs into a set of interlinked quantitative and qualitative analyses. These are used by the Evaluation Committee as a basis for making an assessment of the performance of committees over a period of five or six years preceding the exercise.

The three evaluation criteria - relevance, effectiveness and efficiency - provide the basis for a structured, multi-dimensional assessment of committee performance in terms of how well it responds to the needs of Members, both in terms of the design and implementation of its work, and how efficiently it undertakes these tasks.

The assessment, which is made by the Evaluation Committee, results from a collective judgment based on facts and highly informed opinions that are assembled and analysed in the course of an evaluation. The assessment is structured according to the three evaluation criteria and encapsulated in a rating system.

In this context, an optimal result is achieved:

- when a committee is highly rated in terms of how well it is attuned to the needs of Members' policymakers (relevance) ;
- when the extent to which the work of a Committee is having an impact on Members' policies is significant, when these impacts are in line with a committee's objectives, and when they are likely to result in long-lasting policy changes (effectiveness), and ;
- when the Committee is working efficiently, in terms of both how it functions and the relationship between resources used and outputs produced (efficiency).

7. C(2004)91 & C/M(2004)10.

A description of the evaluation criteria, which are used to focus and structure the assessment, is presented in the table below.

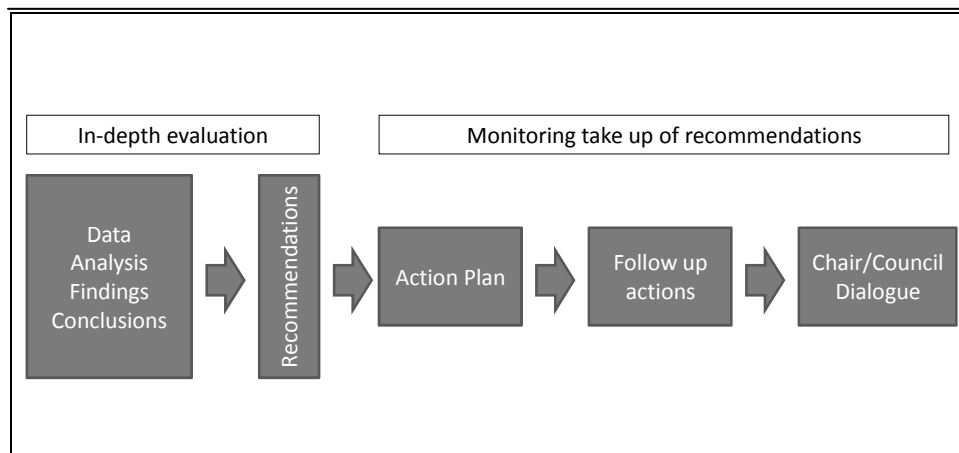
Criteria	Explanation	Assessment
Relevance	How well a committee is attuned to the needs of Members' policymakers. ⁸	For a committee to have performed well with respect to this criterion, it will: <ul style="list-style-type: none"> • be working in a high priority policy area for Members; • have designed a mandate and work programme that aim to achieve objectives and outcomes which are well aligned with major preoccupations of policymakers; • be systematically attracting delegates from capitals to participate in its meetings.
Effectiveness	The extent to which the work of a committee is having an impact on Members' policies, if these impacts are in line with a committee's objectives, and if they are likely to result in long-lasting policy changes.	For a committee to have performed well with respect to this criterion: <ul style="list-style-type: none"> • it will be implementing its work programme in such a way as to be coherent with its mandated objectives and expected outcomes; • its work will be being widely used by policymakers and, depending on the type of Output Result, having an impact on policy development in the majority of Member countries; • any impact on policy development that is occurring is likely to be long-lasting.
Efficiency	The degree to which a committee is working efficiently, in terms of both how it functions and the relationship between resources used and outputs produced.	For a committee to have performed well with respect to this criterion: <ul style="list-style-type: none"> • its work will be viewed as being of high quality by policymakers in most Member countries and commensurate with the resources used; • the way in which it functions (setting of policy orientations, implementation of its work programme, the conducting of meetings and work, coordination within and beyond the committee structure, etc.) will be considered satisfactory by delegates and other concerned stakeholders.

Once the analyses and conclusions are completed, the Evaluation Committee agrees on a set of recommendations, as necessary, with a view to support the evaluated committee in its efforts to improve performance. These recommendations are discussed with representatives of committees to render them as feasible and useful as possible, and may be further adjusted by the Executive Committee when it discusses the evaluation report, prior to its transmission to the Council.

The take-up of recommendations through the implementation of follow-on actions initiated by the evaluated committee is subsequently monitored by the Evaluation Committee, usually over a period of 12 months. It is also integrated into the process of dialogue between committee Chairs and Council.

8. The reference to Members should be understood to include the European Commission. While Members as the key stakeholders of the Organisation are the focus of the exercise, feedback from other stakeholders (the institutional social partners, non-Member Economies, other international organisations, representatives of civil society, etc.) is also taken into account in analyses, as appropriate.

The overall process is presented in schematic form below.⁹



9 . Because of the different cycles for Dialogues (every two years) and In-depth Evaluations (every six years), an average of one in three Dialogues are linked to the monitoring of recommendations. For practical reasons, Dialogues are sometimes programmed occur in parallel to the first two stages of the monitoring process rather than as a subsequent third stage.

ANNEX II
OFFICIAL DOCUMENTS PRODUCED BY THE EVALUATION COMMITTEE
(PREVIOUSLY THE EVALUATION SUB-GROUP)

REFERENCE	DECISION	TITLE	DATE
C(2004)91	C/M(2004)10	Broad Principles to Guide Development of In-Depth Evaluations at the OECD	20-Apr-04
C(2004)190 & CORR1	C/M(2005)4	Proposal for In-Depth Evaluation at the OECD	16-Dec-04 7-Feb-05
C/ESG(2005)1	C/M(2005)20	Implementing In-Depth Evaluation of OECD Committees	7-Oct-05
C/ESG(2005)2		In-Depth Evaluation of OECD Committees: Terms of Reference	30-Nov-05
C/ESG(2006)1		In-Depth Evaluation of the Committee on Industry and Business Environment	7-Mar-06
C/ESG(2006)2		In-Depth Evaluation of the Committee for Scientific and Technological Policy	7-Mar-06
C/ESG(2006)3		In-Depth Evaluation of the Tourism Committee	7-Mar-06
C/ESG(2006)4		In-Depth Evaluation of the OECD Committees: Terms of Reference	4-Jul-06
C/ESG(2006)5 & REV1		In-Depth Evaluation of the Group on Health	21-Sep-06 3-Oct-06
C(2006)61	C/M(2006)7	In-Depth Evaluation of Committees: Committee on Industry and Business Environment and Committee for Scientific and Technological Policy	11-Apr-06
C(2006)76	C/M(2006)11	In-Depth Evaluation of Committees: Tourism Committee	16-May-06
C(2006)98	C/M(2006)12	Review of the Initial Experience of In-Depth Evaluation: Progress Report	13-Jun-06
C(2006)124 & REV1	C/M(2006)16	In-Depth Evaluation: Follow-up Report to the Review of the Initial Experience	13-Sep-06 28 Sep-06
C(2006)160 & CORR1	C/M(2006)20	Monitoring of the Follow-up of In-Depth Evaluation Recommendations: Committee on Industry, Innovation and Entrepreneurship, Committee for Scientific and Technological Policy and the Tourism Committee	22-Nov-06 8-Dec-06
C(2006)183 & CORR1 & CORR2 & CORR3	C/M(2007)3	In-Depth Evaluation of the Insurance and Private Pensions Committee	12-Dec-06 16-Jan-07 2-Feb-07 15-Feb-07
C(2006)190 & CORR1	C/M(2007)1	In-Depth Evaluation of the Committee on Consumer Policy	12-Dec-06 4-Jan-07
C/ESG(2007)1		In-Depth Evaluation of the OECD Committees: Terms of Reference - Committee on Financial Markets, Development Assistance Committee and Competition Committee	8-Jun-07
C(2007)76	C/M(2007)12	In-Depth Evaluation of the Insurance and Private Pensions Committee: Monitoring of the Implementation of Recommendations	10-Jul-07
C(2007)78	C/M(2007)11	In-Depth Evaluation of the Committee on Industry, Innovation, and Entrepreneurship: Monitoring of the Implementation of	3-Jul-07

REFERENCE	DECISION	TITLE	DATE
		Recommendations	
C(2007)79	C/M(2007)11	In-Depth Evaluation of the Committee for Scientific and Technological Policy: Monitoring of Implementation of Recommendations	2-Jul-07
C(2007)80	C/M(2007)11	In-Depth Evaluation of the Tourism Committee: Monitoring of the Implementation of Recommendations	2-Jul-07
C(2007)81 & CORR1	C/M(2007)12	In-Depth Evaluation of the Health Committee: Monitoring of the Implementation of Recommendations	9-Jul-07 19-Jul-07
C(2007)82 & CORR1	C/M(2007)12	In-Depth Evaluation of the Committee on Financial Markets	10-Jul-07 18-Jul-07
C(2007)99 & CORR1 & CORR2	C/M(2007)17	In-Depth Evaluation of the Development Assistant Committee	30-Oct-07 21-Nov-07 7-Dec-07
C(2007)121	C/M(2007)17	In-Depth Evaluation of the Competition Committee	20-Nov-07
C(2007)130 & CORR1	C/M(2007)17	In-Depth Evaluation of the Committee on Consumer Policy: Monitoring of the Implementation of Recommendations	28-Nov-07 6-Dec-07
C(2007)143	C/M(2007)17	In-Depth Evaluation of the Committee on Financial Markets: Monitoring of the Implementation of Recommendations	28-Nov-07
CEV(2008)1		In-Depth Evaluation of the OECD Committees: Terms of Reference - Trade Committee, Committee for Agriculture (including the Agricultural Codes and Schemes for International Trade and the Co-operative Research Programme: Biological resource Management for Sustainable Agricultural Systems) and Fisheries Committee	1-Apr-08
C(2008)8 & CORR1	C/M(2008)2	In-Depth Evaluation of the Health Committee: Second Round Monitoring of the Implementation of Recommendations	25-Jan-08 8-Feb-08
C(2008)9	C/M(2008)4	The Way Forward for the In-Depth Evaluation Process (Note by the Evaluation Committee)	20-Feb-08
C(2008)77 & CORR1	C/M(2008)14	In-Depth Evaluation of the Trade Committee	23-Jun-08 23-Jun-08
C(2008)80 & CORR1	C/M(2008)15	In-Depth Evaluation of the Fisheries Committee	27-Jun-08 11-Jul-08
C(2008)82	C/M(2008)18	In-Depth Evaluation of the Committee for Agriculture	24-Sep-08
C(2008)95 & CORR1	C/M(2008)18	In-Depth Evaluation of the OECD Agricultural Codes and Schemes for International Trade	25-Sep-08 15-Oct-08
C(2008)96	C/M(2008)18	In-Depth Evaluation of the OECD Co-operative Research Programme: Biological Research Management for Sustainable Agricultural Systems	24-Sep-08
C(2008)102	C/M(2008)20	In-Depth Evaluation of the Committee on Consumer Policy: Second Round Monitoring of the Implementation of Recommendations	21-Oct-08
C(2008)103	C/M(2008)17	In-Depth Evaluation of the Insurance and Private Pensions Committee: Second Round Monitoring of the Implementation of Recommendations	11-Sep-08
C(2008)104	C/M(2008)17	In-Depth Evaluation of the Committee on Financial Markets: Second Round Monitoring of the Implementation of Recommendations	11-Sep-08
C(2008)202	C/M(2009)5	In-Depth Evaluation of the Development Assistance Committee: Monitoring of the Implementation of Recommendations	4-Dec-08

REFERENCE	DECISION	TITLE	DATE
C(2008)206 & CORR1	C/M(2009)1	In-Depth Evaluation of the Competition Committee: Monitoring of the Implementation of Recommendations	4-Dec-08 22-Dec-08
C(2009)20	C/M(2004)4	First Annual Report of the Evaluation Committee to the Council	18 Feb 09
C(2009)35	C/M(2009)21	In-depth Evaluation of the Public Governance Committee	12 June 09
C(2009)36	C/M(2009)12	In-Depth Evaluation of the Group on Regulatory Policy	12 June 09
C(2009)37	C/M(2009)9	In-Depth Evaluation of the Steering Group on Corporate Governance	10 Apr 09